

PRESENTATIONS
STEVEN C. McCLARY

1. Independent Power Opportunities. The City and County of San Francisco. March 31, 1993.
2. California's Resource Procurement Process. Sceptre Power Company. May 6, 1993.
3. California's Resource Procurement Process. J. Makowski Associates, Inc. September 5, 1993.
4. Overview of Pacific Northwest Power Market. Second Annual Independent Power Seminar, Toronto. November 29, 1993.
5. First Look: PG&E Proposed 'Open Access' Comparable Service Transmission Tariffs. Independent Energy Producers Association Members Meeting. May 24, 1994.
6. There They Go Again—Will California Reinvent Retail Wheeling? September 20, 1994.
7. The Problem of Stranded Investment. A Presentation to AECA/CLFP. November 16, 1994.
8. First Look: PG&E Proposed 'Open Access' Comparable Service Transmission Tariffs. Independent Energy Producers Association Members Meeting. May 4, 1995.
9. Transmission is the Highway, IEP and 'Open Access' Comparable Service Transmission Tariffs. Independent Energy Producers Association/Power Marketers Meeting. June 29, 1995.
10. Northeast Stranded Costs Issues. Adventures in Competition: Navigating the Uncharted Course of Competitive Electric Power, Albany, New York. September 25, 1996.
11. Contracting with the Utility Distribution Company. Opportunities in the Competitive California Energy Market. San Francisco. July 14, 1997.
12. Reciprocity: A Tool, Not a Cause. National Association of Regulatory Utility Commissioners. San Francisco. July 22, 1997.
13. ISO/PX Issues: Kelco Energy Task Force. Monsanto Company. August 19, 1997.

14. Electric Industry Restructuring in California. Williams Energy Group. August 27, 1997.
15. Electric Industry Restructuring in California. Morrison & Foerster /MidAmerican. October 20, 1997.
16. Utility Deregulation...There They Go Again. International City/County Management Association Best Practices Symposium. April 19, 1998.
17. Market Assessment for the AES Acquisition of Alamitos, Huntington Beach and Redondo Generating Stations. Credit Suisse First Boston. April 22, 1998.
18. Presentation at Independent Energy Producers Association's 17th Annual Meeting, Fallen Leaf Lake, California. September 27-30, 1998.
19. Price Volatility in Electricity Markets. Conference on Independent Power and Project Finance. October 30, 1998.
20. Energy Deregulation Status Briefing. Stanislaus Resource Recovery Facility. November 2, 1998.
21. How did California Utilities Get Themselves in a \$10 Billion Unhedged Position? Williams Energy Marketing and Trading Company. February 19, 1999.
22. Strategic Assessment of SDG&E Gas Issues. Duke Energy North America. November 18, 1999.
23. California 2000: Trainwreck or Speedbump? Independent Power Producers of New York Annual Fall Conference. October 18, 2000.
24. California 2001: The Winter of Our Discontent. Credit Lyonnais. January 17, 2001.
25. In the Line of Fire: Lessons from the California Experience. Independent Power Producers of New York Annual Spring Conference. May 9, 2001.
26. Electricity: Is Supply Ready for a Demand Rebound? American Conference Institute, California Energy Symposium. San Diego. July 11, 2002.
27. Generation Diversity: Solar in Perspective. Legislative Briefing. March 1, 2005.
28. Power Options for New Water Development. New Water and the Role of Power: An Urban Water Conference. January 31, 2006.
29. Nuclear Power in California: 2006 Status Report. San Diego Regional Energy Office Nuclear Power Workshop. May 12, 2006.

30. Nuclear Power in California: 2007 Status Report. With Robert B. Weisenmiller. 2007 IEPR Committee Nuclear Issues Workshop. June 25 and 28, 2007.
31. Greenhouse Gas Controls and 'Real Money'. Wärtsilä Flexible Power Symposium. February 28, 2008.
32. AB 1632 Assessment of California's Operating Nuclear Plants. With Barbara Byron. AB 1632 Nuclear Assessment Workshop. September 25, 2008.
33. Framework for Evaluating Greenhouse Gas Implications of Natural Gas-fired Power Plants in California. With Robert B. Weisenmiller. California Energy Commission GHC Workshop. June 23, 2009.